



The ISAF Council met at 0930 – 1800 hours on Friday 7 May and at 09:30 – 15:00 on Saturday 8 May 2010 at the Ramada Hotel, Lake Balaton, Hungary

Please refer to the ISAF website www.sailing.org for the details of the submissions on this agenda

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Present

Göran Petersson (SWE)	President and Meeting Chairman
HM King Constantine (GRE)	President of Honour (<i>ex officio non voting</i>)
Nazli Imre (TUR)	Vice-President
David Irish (USA)	Vice-President
Teo Ping Low (SIN)	Vice-President
Alberto Predieri (ITA)	Vice-President
Eric Tulla (PUR)	Vice-President
David Kellett (AUS)	Treasurer (<i>ex officio non voting</i>)
Chris Atkins (GBR)	Representatives of Group A - United Kingdom & Ireland
John Crebbin (IRL)	Representatives of Group B - Central Europe
Tatjana Antoncic (SLO)	Representatives of Group C - East Europe
Rolf Baehr (GER)	Representatives of Group D - South Europe
Tomasz Chamera (POL)	Representative of Group E - Iberian Peninsula
Kamen Fillyov (BUL)	Representatives of Group F – Low Countries
George Andreadis (GRE)	Representatives of Group G - Scandinavia
Bernard Bonneau (FRA) – <i>alternate for Jean-Pierre Champion</i>	Representative of Group H - Euro-Asian
Bruno Finzi (ITA) – <i>alternate for Sergio Gaibisso</i>	Representative of Group I – North Africa and Middle East
Rafael Gonzalez (ESP) - <i>alternate for Gerardo Pombo</i>	Representatives of Group J - East Asia
Patrick Bergmans (BEL)	Representative of Group K - South and Central Asia
Kurt Lonnqvist (FIN)	Representatives of Group L - South West Pacific
Stig Hvide Smith (NOR)	Representative of Group M - South & West South America
Oleg Ilyin (RUS) – <i>alternate for Alexander Kotenkov</i>	
Khalifa M Al-Sewaidi (QAT)	
Quanhai Li (CHN)	
Takao Otani (JPN)	
Ajay Balram (IND)	
Ralph Roberts (NZL)	
Phil Jones (AUS)- <i>alternate for David Tillett</i>	
Maximo Rivero-Kelly (ARG)	

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Charley Cook (USA)
Cory Sertl (USA)
David Sprague (CAN)
Ross Robson (RSA)

Jeff Martin (GBR)
Jacques Lehn (FRA)
Fiona Kidd (CAN)

Representatives of Group P - North America

Representative of Group Q - Africa – South of the Sahara
ISAF Classes Representative
Oceanic and Offshore Representative
Women's Representative

Apologies:

HM King Harald V of Norway (NOR)
Tomasz Holc (POL)
Teresa Lara (VEN)
Abraham Rosemberg (BRA) – *alternate for Harry Adler*

Andrés Santana (DOM)

President of Honour
Vice-President
Vice-President
Representative of Group N - Central & East South America
Representatives of Group O - North South

Also in attendance:

Jerome Pels (NED)
Dick Batt (GBR)
Ben Barger (USA)
George Fundak (AUT)
Scott Perry (URU)
Philip Tolhurst (GBR)
Alastair Fox
Helen Fry
Esther Hanson
Trish Merrick
Jason Smithwick
Rob Taylor
Pauline Ward

Secretary General
Olympic Commission
Chairman of the Athletes' Commission
Olympic Commission
Olympic Commission
Chairman of the Constitution Committee
Events Manager
Office Manager
Receptionist/Secretary
Administration Secretary
Head of Technical and Offshore
Technical Co-ordinator
Events Secretary

Before commencing the business of the meeting, those present stood in memory of colleagues, friends and sailors who have passed away since the last meeting of Council in Busan, Korea November 2010 : Juan Antonio Samaranch – Former President of the International Olympic Committee, Geoffrey Myburgh (RSA) – International Judge, Bob Shiels (USA) – ISAF Committee Member, Joseph E. "Mike" Tapert, - International Judge / International Umpire.

Ben Barger, Chairman of the Athlete's Commission was invited to sit at the Council table with the right to speak but not to vote.

1. Opening of the Meeting

(a) Welcome

The President opened the meeting and thanked the Hungarian Sailing Association for hosting the ISAF Mid-Year Meetings 2010.

In addition to the "Green Recommendations" book circulated around the table Council Members were also given a draft copy of the ISAF Annual Report 2009 and were requested to give any comments they had to the Secretary General.

The President outlined the order of proceedings, declarations of conflict of interest and rules of debate and reminded Council members that the order in which the matters are listed on the agenda was indicative as the President may at any time change the timetable and order of their presentation and processing.

The Secretary General confirmed that 34 members of Council were present and entitled to vote excluding the President who would exercise a casting vote only.

(b) Attendees, Alternates and Apologies

Council noted the following apologies:

His Majesty King Harald of Norway, President of Honour
Tomasz Holc, Vice-President
Teresa Lara, Vice-President
Abraham Rosenberg – Alternate for Harry Adler Group N
Andrés Santana – Group O

Council noted the following alternates:

Bernard Bonneau for Jean-Pierre Champion – Group B
Bruno Finzi for Sergio Gaibisso – Group B
Rafael Gonzalez for Gerardo Pombo – Group E
Oleg Ilyin for Alexander Kotenkov – Group H
Phil Jones for David Tillett – Group L

2. Report by the ISAF President

The structure of ISAF, the future of Olympic sailing and a report on the progress regarding tracking were the principle subjects requiring decisions to be made at this meeting. The time and effort of all those who have contributed to the preparation of these items was greatly appreciated.

A full report from the Chairman of the Olympic Commission will be received under Item 7.

The long term success of our sport is dependent on securing sailing as an Olympic sport. The IOC's view of the sport and the procedures for cities who wish to bid for the Games have changed dramatically. Host cities and each sport must demonstrate not only their excellence but the value they can add to the "product" that the Games have become. The maximum number of sports for the Summer Games is 28, 26 of which are the "core group". Two new sports have been added and there is an ongoing evaluation process underway and it is most likely that there will be a vote to remove sports from the "core group". ISAF must ensure that we meet the IOC review criteria and remain part of the core group. ISAF therefore needs to focus on:

- Audience numbers

A ticketed venue with a clear spectator area must be in place for the 2012 Games onwards to enhance the public experience of our sport. TV ratings are a factor but measurement of these is difficult given the variables when comparing programmes, competition days and hours of production for each sport. This has not been accurate in the past so that some sports may appear more "popular" than in fact they are.

- Universality

The number of member countries ISAF has makes it appear that we are a small sport and therefore one of our highest priorities must be to recruit new members, especially on the African Continent.

Having a high number of countries that compete in the Games or the qualification events and a high number of countries that play for medals is also important.

ISAF must aspire to being truly global and Regional Qualification for Olympic Games is a requirement for 2016. The current system of the majority of Olympic places being decided at one event will not be an option.

- **Athletic Performance**

ISAF must remember that the Games is about the performance of the best athletes not the best equipment.

- **Cost**

The cost of staging the Games is a big issue. The IOC will focus on cost reduction and for sailing this relates to supply of equipment, less measurement, fewer officials etc.

The financial barriers which prevent the accessibility to the Games is important.

ISAF must take advantage of all grants available via Olympic Solidarity and development programmes.

- **General complexities in our sport should be reduced as much as possible.**

- **Environmental Impact**

This will continue to grow in importance.

- **Gender Equality**

There is a clear move towards 50-50 gender equality in the number of competitors in the Games. Other sports are working towards this or this has already been achieved.

- **Competition Structure**

Many sports have made changes to their competition format as a result of being under pressure to perform better in the Games and because of the competition between sports.

- **Governance**

Sailing is the only sport which undertakes a very painful process of deselection of events and disciplines after each Games in order to establish the next Games programme.

There must be a better way to handle this.

The President summarised the priorities as follows:

- 'Recruit' new MNA's – with a focus on Africa – Universality.
- Development programmes – Universality.
- Out of the box equipment - Universality and drive down costs.
- Reduce the costs and complexity of the Games: Look at officials, race courses, measurement procedures, number of courses, use of technology and so on.
- Equipment must be fit for the purpose of the Games with a view to costs, universality and TV ratings.
- Multihull and High Performance events were the flagship events for TV.
- Gender Equal in ISAF events.
- ISAF must explain the rationale or remove the perceived duplication of events: Two double handed and Two single handed events.

The President emphasised the importance of the Directors issue. The reason for the proposed changes is clearly stated in the document prepared by the ISAF lawyers which was circulated in advance for the consideration of members of Council under Item 9(a). If ISAF wants to remain operating as a Limited Liability Company it is very important to act now.

The President mentioned the breakthroughs in the development of tracking products which will be covered in the report from Council Member, Patrick Bergmans under Item 19.

3. Minutes of Previous Meeting

Minutes can be downloaded at www.sailing.org/meetings

(a) Council Minutes November 2009

i) Council noted the minutes of the Council Meetings of 12, 13 and 14 November 2009.

ii) Matters Arising

There were no matters arising.

(b) Executive Committee Minutes

Council noted the minutes of the Executive Committee Meetings of:

i) 5, 6, 7, 12 and 15 November 2009

ii) 3, 4 and 5 February 2010

(c) Matters Arising from Council Minutes of November 2007 and November 2009.

Council Member David Sprague submitted a paper requesting that the minutes of the Council meeting of November 2007 be corrected to reflect that submission 183-07 was wrongly declared approved as the ISAF Constitution states that changes to the Racing Rules of Sailing require a two thirds majority.

The Chairman of the Constitution Committee reported that minutes of a meeting are a record of what occurs; the submission was voted on and what the meeting draws from that vote is also recorded. There is also a procedure for reviewing the minutes and the minutes cannot be changed.

Charley Cook proposed that the Council could take a vote on the entire Racing Rules of Sailing in its present form to avoid any doubt that it has been properly passed by Council in accordance with Article 46(a)(ii) and this vote requires a two thirds majority to be approved. David Sprague agreed with the approach.

The Council also noted the views of both the Constitution Committee and the Racing Rules Committee that the procedures and formalities of adopting the new Racing Rules of Sailing should be clarified and amended if necessary.

Decision:

On a proposal by Charley Cook, seconded by Chris Atkins, Council unanimously approved the Racing Rules of Sailing 2009-2012 as published for the quadrennial.

4. Finance

(a) 2009 Accounts

i) Management Accounts 1 January to 31 December 2009

The Secretary General presented the income and expenditure statement for the period 1 January to 31 December 2009. The most significant item to note was the expenditure for the year had been on budget but that the revenue was £260,000 higher than expected which meant that the operational deficit (without considering revenues of the Olympic Games) was £260,000 lower than projected.

With regard to expenditure Council noted that the Secretariat's efforts to keep meeting organisation costs down and that the Race Officials Seminar Programme was under budget but that the Race Officials Committee have ambitious plans in that area. Expenses relating to the 2012 Games were as projected.

ii) Audited Statutory Accounts

The Treasurer presented the Audited Statutory Accounts for the International Sailing Federation (IOM) Ltd (company number 79772C) for the year ended 31 December 2009.

iii) Audit Committee

On behalf of the Chairman of the Audit Committee, Philip Tolhurst confirmed that the Audited Statutory Accounts had been reviewed in detail and no points were raised that need to be referred to Council.

iv) Approval of the Audited Statutory Accounts.

Decision:

On a proposal from Charley Cook, seconded by Patrick Bergmans, Council unanimously approved the Audited Statutory Accounts for the International Sailing Federation (IOM) Ltd (company number 79772C) for the year ended 31 December 2009

(b) 2010 Budget

The 2010 budget had already been approved by Council in November 2009 but the Executive Committee presents a revised budget if changes are necessary during the year. The Race Officials Committee has requested that their programme be expanded and the Executive Committee recommend that Council approves an additional £50,000 budget for the Race Officials Programme.

Decision:

On a proposal from Ross Robson, seconded by Bruno Finzi, Council approved the revised budget 2010 (Appendix 1)(33 in favour, 0 against, 1 abstain.).

(c) Trust Report

The Treasurer presented a report of the Long Term Reserves as managed by Savoy Investment Management Limited. With the United Kingdom moving from economic recession overall performance was modest and slightly less than anticipated but still achieving continual growth based on March to March figures. Both the Sterling and Euro accounts reflect minor but steady growth in line with low risk investments.

(d) Subscription Fees

Council noted the updated unpaid Member National Authorities and Class Subscription fees as at 7 May 2010 (Appendix 2). The Secretary General reported that it was especially important that those MNAs who wish to participate in the Volvo Youth Sailing ISAF World Championship and are not in good standing with ISAF will not be allowed on the starting line. This is a policy ISAF strictly enforces and it would be helpful if Council Members could chase payments of outstanding fees with MNAs in their group.

5. ISAF Strategic Plan 2009 - 2012

The ISAF Strategic Plan 2009-201, updated to include "ISAF Values" in the version approved in November 2009, was received.

Decision:

On a proposal from Ross Robson, seconded by Bruno Finzi, Council unanimously approved the updated ISAF Strategic Plan 2009-2012.

6. ISAF Governance

Vice-President Teo-Ping Low presented the results from phase two of the questionnaire completed by Council Members in November 2009 which reflected interesting comments to be taken on board as part of the overall review of the Governance of ISAF.

7. Olympic Commission

The President reported that the Olympic Commission had been appointed by the ISAF Executive Committee in March 2009. The Terms of Reference of the Commission, as set out by the Executive were: 'To assist the ISAF Executive Committee in developing, agreeing and promoting a comprehensive vision and strategy on the sport of sailing in the Olympic Games'. The Commission provided a report to the Executive Committee in March and they invited the Commission to make a full presentation to the ISAF Council at the ISAF Mid-Year Meetings in Hungary prior to a wider publication of the draft Report for comment.

The President announced the following timetable for 2010:

6-9 May 2010: Council and Events Committee received a presentation from the Olympic Commission.

21 June 2010: Final day for receiving comments

5-6 July 2010: Meeting of the Executive Committee

4-14 November 2010: ISAF Annual Conference where the Executive Committee will present to Council its recommendations for discussion and propose the next steps.

The President invited Phil Jones, the Chairman of the Olympic Commission to give a full presentation on the Draft Olympic Commission Report to the ISAF Executive Committee.

The Chairman of the Olympic Commission introduced the members of the Olympic Commission and outlined the work that had been carried out by them. He explained that the IOC analyses the strengths and weaknesses of the sports on the Olympic Programme and what value they add at the Olympic Games. The Commission looked at how sailing was performing, both against the evaluation criteria that the IOC has adopted and against other sports.

The presentation focused on five key areas that need to be addressed and made recommendations about the changes required in each area: Increasing Universality; Expanding Qualification Opportunities; Building Popularity; Improving Event Structure and Enhancing the Olympic Games.

The Chairman of the Olympic Commission reported that by implementing the changes outlined in the draft Report, ISAF will maximise the value that sailing brings to the Olympic Games. As a result, sailing in the Olympic Games will become stronger and more popular, and the sailors, Member National Authorities, Class Associations, Clubs and other stakeholders will all benefit.

After the presentation of the report, Council unanimously confirmed the statement of the President that "doing nothing" was not an option.

8. Submissions Deferred from Previous Council Meetings

- (a) Submissions 084-08 2016 Olympic Sailing Competition – Events
 - Submission 085-08 Olympic Sailing Competition - Equipment
 - Submission 086-08 Olympic Sailing Competition - Events
 - Submission 087-08 Olympic Sailing Competition - Events

Submission 088-08 2016 Olympic Sailing Competition - Events

Submission 083-09 Selection of Windsurfing Equipment

Decision:

On a proposal from Chris Atkins, seconded by John Crebbin, Council unanimously deferred submissions 084-08, 085-08, 086-08, 087-08, 088-08, 083-09, to November 2010 pending the outcome of the Olympic Commission Report.

- (b) Submission 091-09 ISAF Sailing World Championships

Council noted that submission 091-09 was withdrawn.

- (c) Council noted that submissions :

147-08, 033-09, 070-09, 071-09, 072-09, 81-09, 082-09, 086-09,
088-09, 089-09, 094-09, 108-09, 109-09, 110-09, 146-09,
165-09, 167-09, 177-09, 181-09

are deferred for consideration in November 2010

9. Urgent Submissions

- (a) M01-10 ISAF Directors – Constitution from the Executive Committee
- (b) M02-10 Definition of Council – Article 1 from the Federación Argentina de Yachting
- (c) M03-10 ISAF Board of Directors – Articles from the Federación Argentina de Yachting
- (d) M04-10 Board of Directors to be elected by Council from the International Lighting Association
- (e) M05-10 ISAF Constitution – Article 46 From the Federación Argentina de Yachting

The President explained that he would like to debate submissions M01-10 – M05-10 before any voting took place. If Council approve M01-10 then Council must automatically reject M02-10, M03-10, M04-10 and M05-10.

Decision:

This procedure was unanimously approved.

Vice President Eric Tulla directed Council to the document prepared by the ISAF Lawyers (Cains) which had been circulated in advance. The lawyers had suggested changes to the Articles for submission to the General Assembly during the ISAF Annual Conference, November 2010. The Constitution Committee had reviewed the proposals and put forward two friendly amendments. Cains have been consulted about these amendments and they have advised they are entirely appropriate.

M01-10 was proposed by Charley Cook and seconded by Kurt Lonnqvist

M02-10 was proposed by Maximo Rivero-Kelly and seconded by David Sprague

M03-10 was proposed by Stig Hvide Smith and seconded by David Sprague

M04-10 was proposed by David Sprague and seconded by Rafael Gonzalez

M05-10 was proposed by Maximon Rivero-Kelly and seconded by David Sprague

A full debate took place with the originator being allowed to present their submission.

Decision:

On a proposal from Charley Cook seconded by Kurt Lonnqvist Council approved submission M01-10 with the following amendment to the text as approved by Cains. (19 approve, 8 reject, 7 abstain):

CANCELLATION OF MEMBERSHIP

- 14.(a) Notwithstanding Articles 15 to 20, when a member National Authority has been in arrears on all or a part of its subscription, fees, dues or other payments due to the Federation or any of its subsidiary or associated companies for a year or more, and having been warned to make payment at least 30 days previously, and the Secretary General having so certified in writing, the **Executive Committee** may by a majority vote suspend or **the Council may by a majority vote** cancel the membership in the Federation of a Member National Authority with immediate effect.

DISQUALIFICATION OF MEMBERS OF THE COUNCIL AND EXECUTIVE COMMITTEE

66. The office of a member of the Council **and/or the Executive Committee** shall be vacated:
- (a) if he becomes bankrupt or makes any arrangement or composition with his creditors generally;
 - (b) if he becomes of unsound mind;
 - (c) if by notice in writing to the Secretary General Secretariat he resigns his office;
 - (d) **in the case of a member of the Executive Committee,** if he ceases to hold office by virtue of any provision of the Acts or he becomes otherwise prohibited by law from being a Director of a Company.

In accordance with the agreed procedure Council rejected submissions M02-10, M03-10, M04-10 and M05-10.

Council noted that this will now go forward as a proposal from Council to amend the Constitution to the General Assembly in November. A complete draft of the proposed changes will be circulated to all Members in accordance with the Articles and Regulations.

- (f) M06-10 ISAF Contract Registry from the Federación Argentina de Yachting.

Council noted that submission M06-10 was withdrawn

- (g) M07-10 Council members access to information from the Federación Argentina de Yachting.

Council noted that submission M07-10 was withdrawn.

- (h) M08-10 ISAF Financial Dealings with Council members – Transparency from the Federación Argentina de Yachting.

Council noted that submission M08-10 was withdrawn.

- (i) M09-10 ISAF Sailing World Championships – Regulation 17.2 changes to 17.2.1, 17.2.5, 17.2.6 from the Chairman of the Events Committee.

Decision:

On a proposal by Chris Atkins, seconded by Bruno Finzi, Council unanimously approved submission M09-10.

10. Committee Recommendations to Council from the Executive Committee

There were no recommendations not based on submissions from the Executive Committee.

11. Committee Recommendations to Council from the Events Committee

Events Committee agenda item 7(b) – 2012 Olympic Sailing Competition

Following feedback from the IOC on the 2012 Olympic Qualification System the IOC recommend that ISAF's event names are reviewed to make them simpler and easier to understand.

Decision:

On a proposal from Chris Atkins, seconded by Cory Sertl, Council unanimously approved the recommendation of the Events Committee to change the name of the Men's Two Person Dinghy (High Performance) to Men's Skiff and the name of the Women's Keelboat (Match) to Women's Match Racing.

12. Committee Recommendations to Council from the Equipment Committee

There were no recommendations from the Equipment Committee as the meeting scheduled to take place on 22 April 2010 was cancelled because of the flight restrictions that were imposed due to the volcanic ash cloud.

13. International Sports Update

(a) ASOIF

Council received report from the President on the recent ASOIF meeting. A discussion had taken place on how a review of the current system of the allocation of International Olympic Funds will proceed as the current A B C D Group placements date back to 1996. Group A sports receive the most funding, those in Group D the least. ISAF is in Group D.

A re-evaluation of the groups will be completed after the London Games for effect in the 2016 Olympic Games.

No changes are expected before 2020 and for the immediate future, a very preliminary estimate shows the projected income for ISAF from the London Games is expected to be higher than from Beijing which is good news but includes a "one off" share of funds that the Athletics Association and FIFA have generously promised not to claim. In principle no sport should receive less funding than in previous years but there will be less money following the 2016 Games. Money from TV rights is expected to decrease.

(b) Olympic Congress

i) Youth Olympic Games

The President congratulated the city of Nanjing, China which will be the venue of the 2014 Summer Youth Olympic Games as voted by the IOC in Vancouver in February. The other candidates cities were, Guadalajara – Mexico, and Poznan – Poland. The success of the Beijing Games probably played an important part in the final decision and expectations for this event are high.

ii) IOC Congress

The recommendations approved in Copenhagen in September 2009 were being reviewed. It is likely that amendments at the Olympic Congress to the Olympic Charter will be put forward for consideration during the IOC session in Durban June 2011.

iii) IOC Matters

- The IOC Ethics Commission is investigating illegal betting and match fixing. This is not a problem within our sport but it is high on their agenda.
- Governance: the IOC is concerned about government interference in the running of NOCs which resulted in the suspension of the Kuwait NOC. The President is now involved with this at IOC level and in order to overcome this problem Federations are being asked to amend their constitution to allow for the suspension of membership so presenting a united front with the IOC in order to preserve the autonomy of our sport. MNAs that have encountered problems can contact the Secretary General.
- Good Governance: The IOC is discussing an IOC Code of Good Governance which will include the International Federations in the Olympic programme. We are monitoring this development very carefully.

(c) GAISF/SportAccord

GAISF (Federation of all Sports Federations) is now known as SportAccord which is also the name of the annual Sports Convention. This has become a very active organisation under the leadership of President Hein Verbruggen and established "Alternative Games" to generate revenue for SportAccord. The first SportAccord Combat Games which include 13 martial arts will take place in Beijing 28 August to 4 September 2010. "Mind Games" are proposed in 2011 for sports such as Chess, Bridge, Draughts and Poker. Sailing will be included in the proposed "Beach Games" planned for the winter of 2012 most likely to be held in the southern hemisphere.

(d) Other Games

Games other than Regional Games which are now gaining prominence are the Military Games, Masters and Student Games. The Masters Games have their own organisation and Sailing was included in the Masters Games in Sydney, Australia in 2009. The next Masters will be in Turin, Italy in 2013. All these Games reflect positive global sports cooperation which ISAF should continue to be a part of.

14. America's Cup

The Treasurer informed Council that the Jury and Race Management reports from the America's Cup have been sent to the Race Officials Committee. The report reflected that ISAF acted in the best interests of the sport, created a fair playing field and there were no complaints about the appointed Race Officials. Discussions are on the way regarding ISAF involvement in the 34th America's Cup Match in 2013 – 2014.

15. 2012 Olympic Sailing Competition

The Treasurer reported that all is progressing well with the arrangements for the 2012 Olympic Sailing Competition and the first test event will take place in August this year. The Olympic Village accommodation is located a short walk away from the marina and is under construction. LOCOG have obtained cast iron guarantees that this will be completed on time. There has been good cooperation with LOCOG with regard to tracking to ensure a good presentation of our sport. One side of the harbour provides a natural amphitheatre which will be the ticketed area providing a full day of entertainment and enhance the spectator experience especially with regard to the medal ceremonies.

16. ISAF Sailing World Cup

Vice President Alberto Predieri reported that the work in delivering consistency across the seven events was progressing well. The SWC Documents Working Party has worked hard to introduce the standard Notice of Race and Sailing Instructions templates for the events. ISAF has appointed APP Sunset and Vine to distribute TV footage from each of the events globally and create a highlights package. The ISAF SWC website, You Tube Channel and Facebook have all seen considerable growth in viewers during 2010. The ISAF office and SWC event organisers are continuing to work on ways to increase the media appeal and promotion of the ISAF Sailing World Cup and ultimately secure an event sponsor. The Vice President finished by thanking all seven event organisers for their ongoing support of the ISAF Sailing World Cup.

17. IOC Youth Olympic Games

Vice-President Teo-Ping Low reported that everything is set up and in place for the Youth Olympic Games. The YOG will be a historic moment for youth and sailing. As planned, the venue has been created from existing facilities. Several important international and regional events have already taken place at this venue so the facilities are tried and tested. The boats selected are right for the purpose and the emphasis is on clean and green games within an educational and sharing culture.

The Event Delegate informed Council that the qualification system caused challenges but did cover the 6 continents. All nations who have secured a place have been contacted and the table published on the website shows the current status of allocation of places. Reallocation of spare place will follow in line with IOC instruction and the MNAs will be informed immediately. The deadline for reallocation of places is 14 June.

18. ISAF Members

(a) Full Members

- i) Council considered the recommendation from the Executive Committee on the application from Botswana for Full Member Status.

Decision

On proposal from David Sprague, seconded by Ross Robson, Council unanimously approved the Botswana Yacht Racing Association be approved as an ISAF Full Member subject to some minor changes being incorporated into their Constitution :

Allocated to: MNA Group Q– Africa and Middle East

Subscription Category Q - £58.00 (in line with ISAF policy the membership fee will be waived for the first year).

- ii) Council considered a recommendation from the Executive Committee on the application from Mozambique for Full Member Status.

Decision:

On a proposal from David Sprague, seconded by Ross Robson, Council unanimously approved that the Mozambique Sailing Federation be approved as an ISAF Full Member subject to some minor changes being incorporated into their Constitution:

Allocated to: MNA Group Q,

Subscription Category 1 - £58 (in line with ISAF policy the membership fee will be waived for the first year).

- (b) Affiliate Continental Members

Council considered a recommendation from the Executive Committee on the application from the African Sailing Confederation

Decision

On proposal from Ross Robson, seconded by David Sprague, Council approved the African Sailing Confederation as affiliate to ISAF as a Continental Association.

19. Tracking

Council Member and Chairman of the Technology Working Party, Patrick Bergmans, gave a comprehensive report on the progress of the technology for tracking. He thanked Council Members for their input into the survey circulated prior to the meeting which reflected that the work done by the working party was in line with requirements. He confirmed that tracking technology would evolve further and there are many manufacturers able to provide equipment but what is needed are standards to ensure the exchange of data.

There was consensus to find a solution to progress this project without delay.

Decision:

On a proposal from Fiona Kidd, seconded by Ross Robson, Council unanimously approved to give the mandate to the Executive Committee to progress and finalise the standards for tracking equipment and make the necessary legal checks with the Technology Working Party.

20. Future ISAF Meetings

- (a) The Annual Conference in 2010 will take place in Athens, Greece 4 -14 November.
- (b) It will be decided at the Annual Conference 2010 whether there will be a Mid-Year Meeting in 2011.
- (c) The Annual Conference in 2011 will take place in Puerto Rico 3 – 13 November.
- (d) The Annual Conference in 2012 will take place Dun Laoghaire, Ireland – 1-11 November.

21. Any Other Business

Asian Games 12 – 27 November

Council Minutes

Council Members who would not be able to attend the ISAF Annual Conference in November due to attendance at the Asian Games were asked to inform the Secretary General.

Circulation: Council, ISAF Secretariat

BUDGET 2010

	ACTUAL 12 MONTHS 31/12/09	2009 BUDGET	2010 DRAFT BUDGET
	£	£	£
<u>Income</u>			
Normal Income	966,219	713,000	826,000
TOTAL Income	966,219	713,000	826,000
<u>Expenditure</u>			
Direct costs	819,985	771,000	925,000
Olympics	110,274	117,000	165,000
Administration	952,749	1,000,000	1,036,000
TOTAL Expenditure	1,883,008	1,888,000	2,126,000
Operational Deficit	(916,789)	(1,175,000)	(1,300,000)

BUDGET 2010

<u>INCOME</u>	ACTUAL 12 MONTHS 31/12/09	2009 BUDGET	2010 DRAFT BUDGET
	£	£	£
MNA and Associate Member Subscriptions	197,357	200,000	200,000
Affiliated Member Subscriptions	1,698	2,000	2,000
ICA Subscriptions	15,180	15,000	15,000
New Class Application Fees	4,000	2,000	2,000
Licensed Builder Fees	10,718	15,000	15,000
In House Certification	7,962	0	5,000
Fees on New Boats Built	208,794	190,000	190,000
Olympic Solidarity	0	0	0
Publications	4,403	2,000	2,000
Technical specifications	1,505	5,000	5,000
ISAF Merchandise	13,448	10,000	10,000
Umpire and Judges Payments	0	0	50,000
Special Events & Approval Fees	338,060	120,000	140,000
Special Events Anti Doping	0	0	0
Sponsorship	133,096	145,000	160,000
ITO Travel Olympics	0	0	0
World Sailor of the Year	926	0	0
Copyright Fees	0	2,000	0
Advertising Income	5,000	5,000	0
Technical Services Income	0	0	5,000
IOC Development Programme	8,837	0	15,000
ISAF Recognised Training Programme	5,000	0	10,000
Other income received	10,235	0	0
TOTAL INCOME	966,219	713,000	826,000

BUDGET 2010

<u>EXPENDITURE</u>	ACTUAL 12 MONTHS 31/12/09	2009 BUDGET	2010 DRAFT BUDGET
	£	£	£
<u>Direct costs</u>			
ISAF Meetings	117,055	170,000	175,000
Executive Committee Meetings	25,900	40,000	45,000
ISAF Review Board	(59)	5,000	5,000
Executive Expenses	18,117	30,000	30,000
Committees' Activities	42,127	35,000	40,000
World Cup	33,893	25,000	35,000
Race Officials Programme	56,556	70,000	120,000
Athletes Participation Programme	9,573	15,000	16,000
Umpires/Judges Payments	122,483	50,000	50,000
ISAF Events	81,062	80,000	85,000
Special Events Anti Doping	15,161	0	15,000
World Sailor of the Year	24,800	0	0
Evaluation Events	0	0	0
Marketing/Media & Awards Presentations	25,499	30,000	30,000
Connect to Sailing	38,078	30,000	30,000
Website & IT Development	47,858	35,000	40,000
Insurance	47,099	45,000	45,000
Building Fees - Class & Designer Share	37,921	58,000	58,000
Plaques Purchased	2,718	5,000	5,000
Technical Specifications/In House Certification	6,005	10,000	8,000
Olympic Solidarity	3,208	2,000	3,000
ISAF Goods	18,104	20,000	20,000
Olympic DVD	0	0	0
Publications	14,299	10,000	10,000
International subscription fees	3,630	5,000	5,000
Bad debts	7,074	1,000	5,000
Legal Fees Sport	16,898	0	20,000
ISAF Recognised Training Programme	917	0	15,000
IOC Development Programme	4,009	0	15,000
TOTAL Direct costs	819,985	771,000	925,000

BUDGET 2010

<u>EXPENDITURE</u>	ACTUAL 12 MONTHS 31/12/09	2009 BUDGET	2010 DRAFT BUDGET
	£	£	£
<u>Olympics</u>			
Staff Salaries	50,000	50,000	75,000
IOC Meetings	10,694	25,000	25,000
Olympic 2012	4,727	2,000	5,000
Youth Olympics 2010	1,054	0	15,000
ITO Travel Olympics	0	0	0
Anti Doping Program	43,799	40,000	45,000
TOTAL Olympics	110,274	117,000	165,000

BUDGET 2010

<u>EXPENDITURE</u>	ACTUAL 12 MONTHS 31/12/09	2009 BUDGET	2010 DRAFT BUDGET
	£	£	£
<u>Administration</u>			
Salaries	540,337	550,000	570,000
Employment costs	138,953	160,000	160,000
Other staff costs	11,010	8,000	10,000
Office rent & rates	122,775	120,000	125,000
Office running costs (inc. heat, light & power)	23,847	25,000	27,000
Equipment rental & renewals	18,630	25,000	25,000
Travelling	3,522	5,000	5,000
Telecommunications	10,288	15,000	12,000
Printing & stationery	11,464	10,000	10,000
Postage	19,107	16,000	25,000
Legal & professional fees	552	10,000	10,000
Audit & accountancy fees	26,719	16,000	22,000
Taxation	(2,987)	0	0
Bank charges & interest	19,509	20,000	20,000
Depreciation	9,023	20,000	15,000
TOTAL Administration	952,749	1,000,000	1,036,000

Appendix 2

Unpaid Subscriptions as at 7 May 2010

* Paid since 7 May 2010

<u>Member National Authorities</u>	<u>GBP</u>	
Pago Pago Yacht Club Inc	58.00	MNA Subscription 2010
Asian Sailing Federation	173.00	Affiliate Subscription 2010
* Belarus Sailing Federation	58.00	MNA Subscription 2010
* Bahrain Maritime Sports Association	58.00	MNA Subscription 2010
Federacion Chilena de Navegacion a Vela	1,200.00	MNA Subscription 2010
Federation Ecuatoriana de Yachting	58.00	MNA Subscription 2010
Georgian Sailing Federation	108.00	MNA Associate 2007-2010
* Grenada Sailing Association	58.00	MNA Subscription 2010
Guam Sailing Federation	58.00	MNA Subscription 2010
Indonesian Sailing Federation	709.47	MNA Subscription 2009 shortfall & 2010 Subscription
Kuwait Sea Sport Club	58.00	MNA Subscription 2010
Libyan Sailing Federation	58.00	MNA Subscription 2010
* Federation Royale Marocaine de Yachting	113.00	MNA Subscription 2008 and 2010
Nigeria Rowing and Yachting Federation	58.00	MNA Subscription 2010
Oceana Sailing Federation	173.00	Affiliate Subscription 2010
Pakistan Sailing Federation	632.00	MNA Subscription 2010
* Palestine Sailing Federation	58.00	MNA Subscription 2010
* Pan American Sailing Federation	182.00	Affiliate Subscription 2010
Philippine Sailing Association	632.00	MNA Subscription 2010
Papua New Guinea Yachting Association	58.00	MNA Subscription 2010
Yacht Racing Association Korea	1,200.00	MNA Subscription 2010
* Yacht Club Uruguayo	1,200.00	MNA Subscription 2010
Federacion Venezolana de Vela	632.00	MNA Subscription 2010
Sailing Association of Zimbabwe	58.00	MNA Subscription 2010

Classes

International 12 Metre Class Association	173.00	Class Subscription 2010
International 2.4 Metre Class Association	173.00	Class Subscription 2010
International 505 Class Yacht Racing	173.00	Class Subscription 2010
International Access Class Association	519.00	Class Subscription 2010
Byte Class Association	173.00	Class Subscription 2010
International Contender Class Association	203.28	Class Subscription 2010
Farr 40 Class Association	173.00	Class Subscription 2010
International Fireball Class Association	203.28	Class Subscription 2010
International Melges 24 Class Association	203.28	Class Subscription 2010
* International Mirror Class Association	173.00	Class Subscription 2010
Musto Performance Skiff Class Association	203.28	Class Subscription 2010
International Optimist Dinghy Association	203.28	Class Subscription 2010
Platu 25 Class Association	203.28	Class Subscription 2010
Neil Pryde RSX Class Association	203.28	Class Subscription 2010
International Soling Class Association	173.00	Class Subscription 2010
Sonar Class Association	338.00	Class Subscription 2009-2010
Tempest Class Association	173.00	Class Subscription 2010
Topper International Class Association	203.28	Class Subscription 2010
Topcat K1 Class Association	203.28	Class Subscription 2010
X-99 Class Association	203.28	Class Subscription 2010